

# APPENDIX B

Agricultural, Natural, & Cultural Resources Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Preserve productive agricultural lands in balance with development of the Village.</b>				
	A	Consider existing land uses in the planning area when deciding on annexation and development decisions.	Ongoing	
	B	Promote infill development spaces through the Village website and local realtors.	Ongoing	
<b>Preserve and celebrate Cultural Heritage and Arts.</b>				
	C	Conduct a comprehensive architectural and historical intensive survey of significant sites, buildings, and landmarks within the Village. Engage with local historians, cultural experts, and community members to identify these assets and their cultural significance.	x	
	D	Promote the historic preservation program that outlines the role of the Historic Preservation Commission and the local historic designation process. Guidelines and standards for the preservation and restoration of cultural assets should be created. This program should include architectural guidelines, conservation techniques, and methods for maintaining the historical	x	
	E	Encourage local artists to contribute to public art projects that reflect the community's cultural identity. Continue to provide opportunities for artists to showcase their work in public spaces and collaborate with them to create art installations that celebrate the Village's cultural heritage.	Ongoing	
Utilities & Community Facilities Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Maintain Modern, Affordable, and Reliable Public Services that Promote Health, Safety, and Welfare.</b>				
	A	Conduct regular inspections and maintenance of existing utility systems, including water, sewer, and stormwater management, to ensure their integrity and reliability.	Ongoing	
	B	Use asset management tools and maintain a five-year capital improvement plan to prioritize maintenance and replacement projects and minimize disruptions in service.	Ongoing	
	C	Discourage inefficient "leap frog" development that results in infrastructure constructed before there is adequate customer base in place to support its maintenance.	Ongoing	
	D	Continue sustaining high quality public safety services and facilities (police, fire, and EMS) in balance with budget constraints through regional partnerships with neighboring jurisdictions.	Ongoing	
	E	Evaluate the feasibility of a lift station and second sewer main from the Village's southwest growth area by an alternate route to the wastewater treatment facility, to provide additional capacity and redundancy.		x
	F	Conduct outreach and education about the quality and cost of the Village's water supply.	x	
<b>Enhance Community Wellbeing through Access to Excellent Community Facilities.</b>				
	G	Continuously maintain and improve parks and recreational spaces, ensuring they remain safe, attractive, and accessible for leisure activities and community gatherings. Enhance signage for the downtown CamRock trailhead, public parking and public restrooms.	Ongoing	
	H	Enhance signage for the downtown CamRock trailhead, public parking and public restrooms.	x	
	I	Provide necessary resources and funding to the Cambridge Community Library to ensure it can continue offering a wide range of educational materials, programs, and services to residents, fostering lifelong learning and community enrichment.	Ongoing	

Intergovernmental Cooperation Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Enhance coordination and collaboration with local, regional and statewide governmental organizations to promote Village interests.</b>				
A	Schedule a working session with the School District, involving elected officials and key staff for both the Village and the School District, no less than annually to discuss issues of concern and opportunities for collaboration.		Ongoing	
B	Village staff will meet with representatives from each adjacent jurisdiction during the annual process to update the Village’s Capital Improvement Plan and to coordinate projects as appropriate.		Ongoing	
C	Coordinate with all adjoining jurisdictions during outdoor recreation planning to see complementary recreation investments where service areas overlap and work to avoid duplication of unique amenities.		Ongoing	
D	Pursue a cooperative agreement with the Town of Christiana to establish clarity about future land use and boundaries.		x	
E	Explore cooperation with the Village of Rockdale to accept wastewater from Rockdale for treatment in Cambridge.		x	

Economic Development Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Promote the Growth and Success of Businesses in Cambridge.</b>				
A	Determine if there are barriers in the process to establish a new business. Simplify and expedite the permitting and licensing processes for businesses, reducing hurdles and delays. Implement an efficient online system that allows businesses to easily apply for permits and licenses, ensuring a streamlined and user-friendly experience.		x	
B	Facilitate partnerships between local businesses and the government to leverage resources and expertise. Collaborate with businesses to identify opportunities for joint initiatives, such as infrastructure development, marketing campaigns, or community programs, that benefit both the business community and the Village as a whole.		Ongoing	
<b>Maintain and Enhance the Historic Downtown Main Street.</b>				
C	Target and market entrepreneurs who plan to start-up or expand retail or personal service businesses. Collaborate with area businesses for outreach and marketing opportunities.		Ongoing	
D	Utilize the Economic Development Committee help identify local and regional funding sources and offer grants or loans in support of business investment, as feasible.		Ongoing	
E	Develop a coordinated streetscape plan to enhance the aesthetic appeal of the corridor.		x	
F	Explore creation of a program to promote the use of any vacant storefronts by facilitating graphic displays or pop-up, short-term small business use. Seek support from local banks and foundations for this initiative.		x	

Housing Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Retain and Attract Residents by Supporting a Range of Housing Options.</b>				
A	Review and update zoning and land use regulations to accommodate a range of housing options, including accessory dwelling units (ADU). Allow for increased density, where appropriate, to encourage the development of multifamily housing and mixed-income developments.		x	
B	Commission a housing study to determine future housing needs and capacity.		x	
C	Collaborate with experienced rental housing developers to actively pursue State and Federal 4% tax credit-funded renovations of aging units. This partnership will enable the reinvestment in these units while ensuring their continued affordability and accessibility.		x	
D	Take advantage of the Affordable Housing TIF Extension option prior to closing a tax increment district (TID). This extends the life of a TID by one year and enables use of those funds to support affordable housing anywhere in the Village.			x
<b>Maintain quality-housing options as part of safe and healthy neighborhoods for all residents.</b>				
E	Investigate implementing programs and incentives to preserve and rehabilitate existing housing stock, particularly historic homes or buildings. Consider using Tax Incremental Financing to offer financial assistance for repairs and renovations, especially for older homes with desirable character.			x
F	Update the Village website to promote local, neighborhood level events in support of neighborhood groups.		Ongoing	
G	Develop and share resources on green/sustainable design strategies in conjunction with the permit process (e.g., educational pamphlets that summarizes energy and water consumption strategies and provides information on Local/State energy and sustainability programs).		x	
Transportation & Mobility Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Develop and maintain a capital improvement plan to manage the Village's streets, sidewalks, and trails.</b>				
A	Maintain an inventory of public infrastructure and develop a regular inspection schedule.		Ongoing	
B	Track and share progress of annual capital improvement projects to build public support.		Ongoing	
C	Integrate new and planned infrastructure into the improvement plan, annual budget and inspection schedule.		Ongoing	
<b>Create an integrated and accessible mobility system that connects various transportation options and promotes active recreation throughout the Village.</b>				
D	Collaborate with responsible jurisdictions to ensure roadway improvements (including County and State highways) have multi-modal aspects integrated into planning and development, or appropriate alternatives developed.		Ongoing	
E	Review the Village's off-street parking requirements periodically to assess their effectiveness in making efficient use of land for vehicle parking. When appropriate, reduce minimums and consider enacting maximums to avoid excess parking spaces.		x	

Land Use Goals & Actions			Short Term (<5 years)	Long Term (5+ years)
<b>Promote housing diversity and availability for current and future residents.</b>				
	A	Encourage the development of upper-story housing units above street-level businesses, creating a mix of residential and commercial spaces that promote a vibrant and livable downtown. This approach will maximize the use of available space, increase population density, and foster a sense of community vibrancy and livability.		Ongoing
	B	Review the zoning code related to housing density. Consider updating the commercial zoning district to allow for mixed-use buildings with upper-story residential, and evaluate parking needs and solutions for higher-density housing developments.	x	
<b>Encourage development through effective collaboration and efficient development review.</b>				
	C	Provide up-to-date online application and guidance materials for residents and developers. Improve and update the Village website as necessary to achieve this.		Ongoing
	D	Conduct regular reviews and updates of the development review process, taking into account feedback from stakeholders, including developers, residents, and professionals involved in the planning and construction industry.		Ongoing
	E	Identify areas for improvement, such as simplifying application procedures, reducing processing timeframes, and enhancing clarity in design standards and traffic safety	x	
	F	Explore creative solutions to the supply of parking and solid waste collection and removal in the downtown area, especially along Spring Water Alley.		x